

Linear Complex



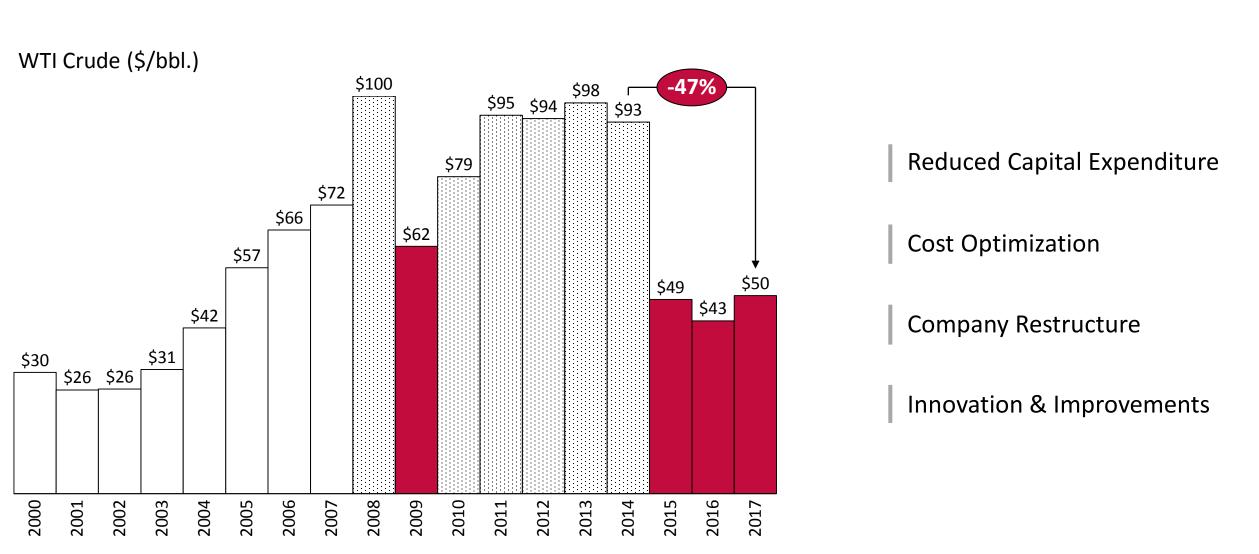
Topics





Oil and Gas Industry Overview

Extremely volatile market conditions of the last 2 decades, calls for greater need for robust **Change Management**



Source: EIA Cushing OK WTI Spot Price FOB

How does the future look in the industry?



Supply Demand

Consistent Increase in Demand for both Oil & Gas

Oversupply – non conventional resources

Renewable energy sources



Costs

Control costs

Need for Innovation

Culture Change



Profit Margins

Below \$60/bbl. price scenario calls for a paradigm shift in the business model.

Need for Change



Clear Scope

Well defined and robust governance structure is crucial Change Management





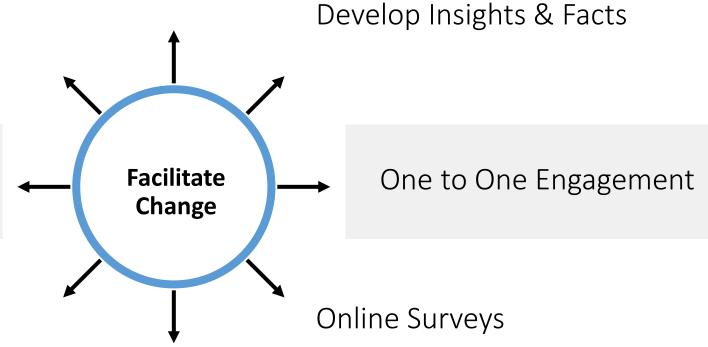
What are the roles of Change Management function?

Management Expectations

Stake Holder Analysis

Effective Communication

Manage Resistance to Change



Focus Group Analysis

Operational Synergies

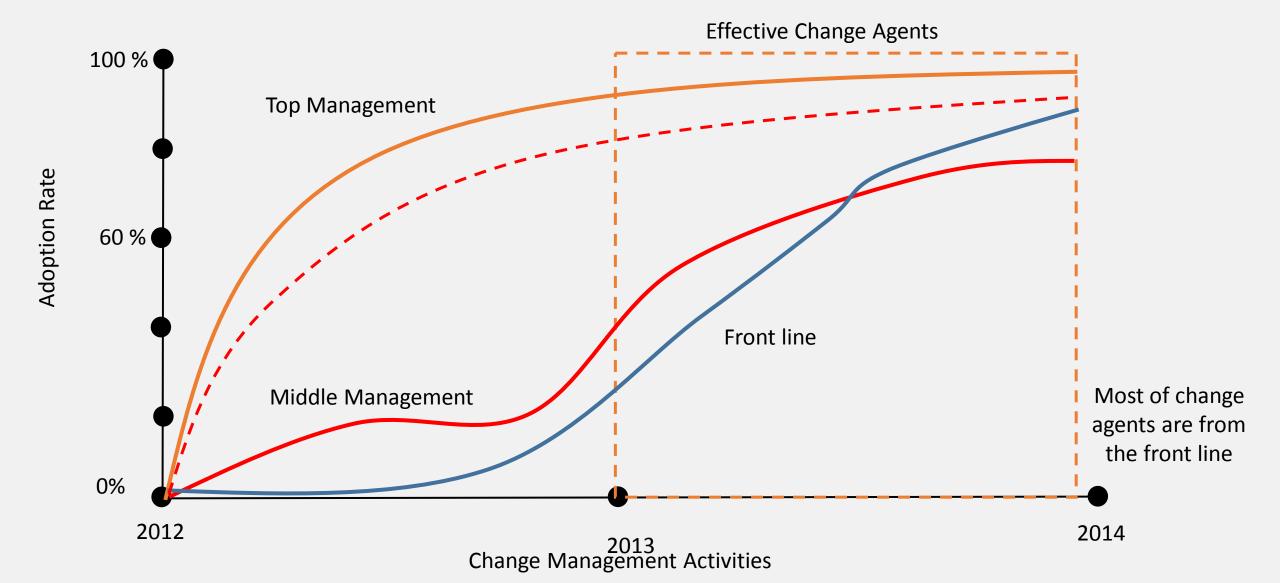




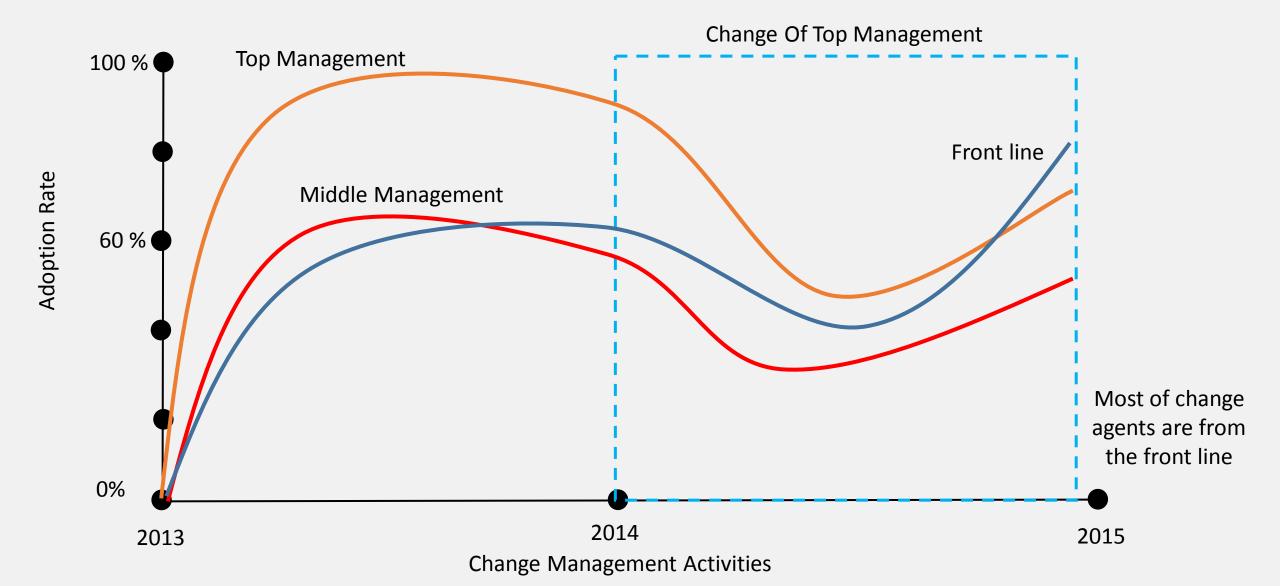
3 Highly Successful Phases



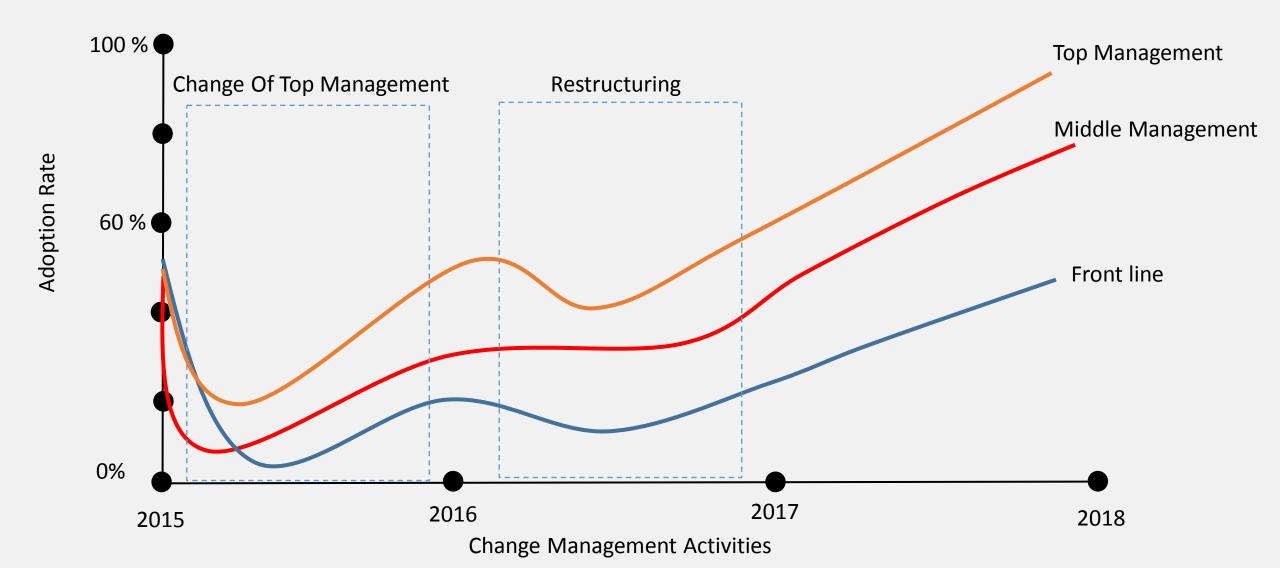
Phase 1



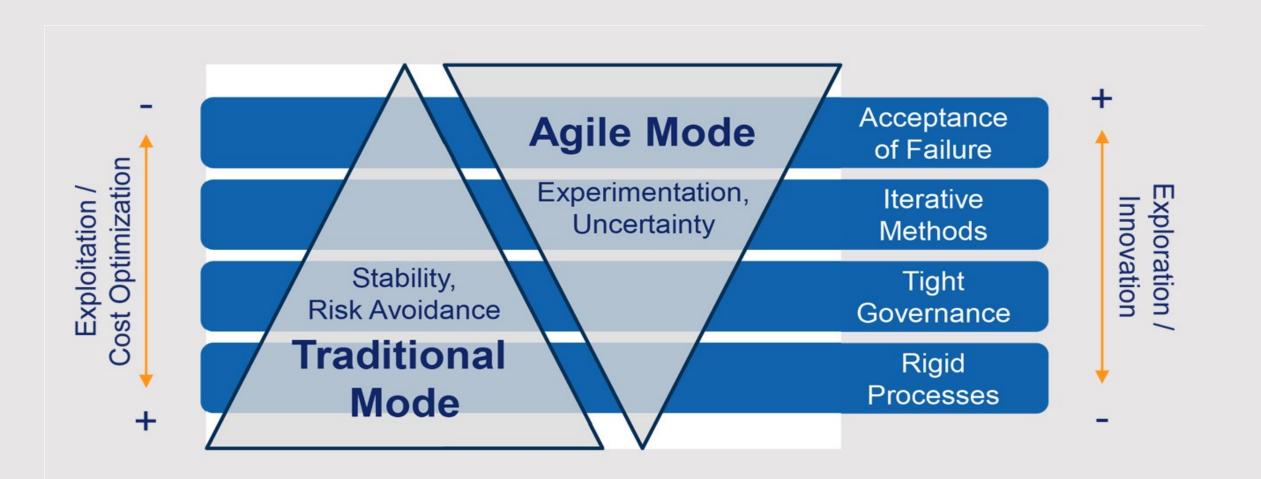
Phase 2



Phase 3



Change Management Approach



Effective Change Agents



Learning Activities "Hands on Experience "

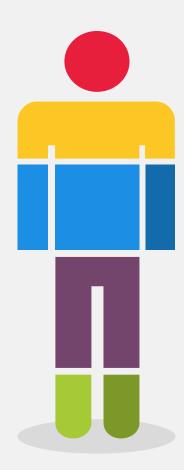


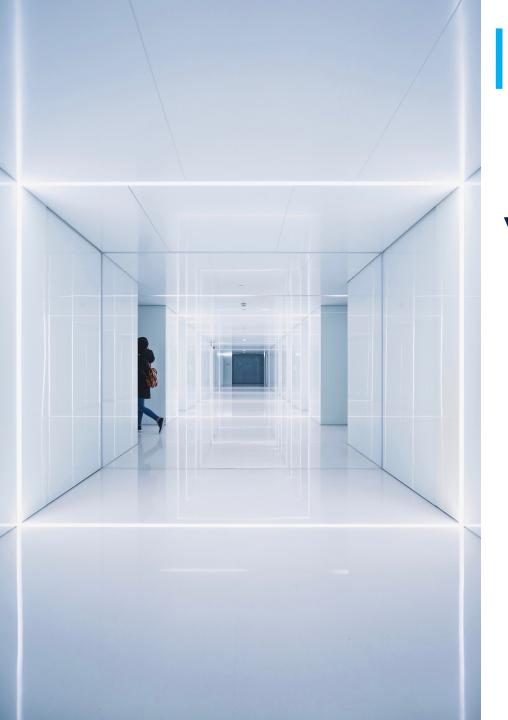
Story telling "Promote the Desired Behaviors"



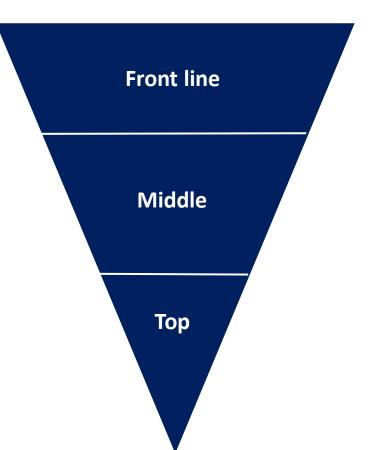
Change agents "Change Ambassador" with clear roles

Mostly selected from front line employees
Support the learning activities
Promote the culture values
Conduct awareness
Support in evaluation the stakeholders





Change of Change Management Strategy



Gambia Power

The power of crowd

Utilize the power of front line employees to convince the middle management to align and live the culture values

Organization Cultural Values



Always Put Safety First



Be a Good Neighbor



Take Pride in Accountability



Be A Team Player



Do The Right Thing



Deliver Exceptional Results

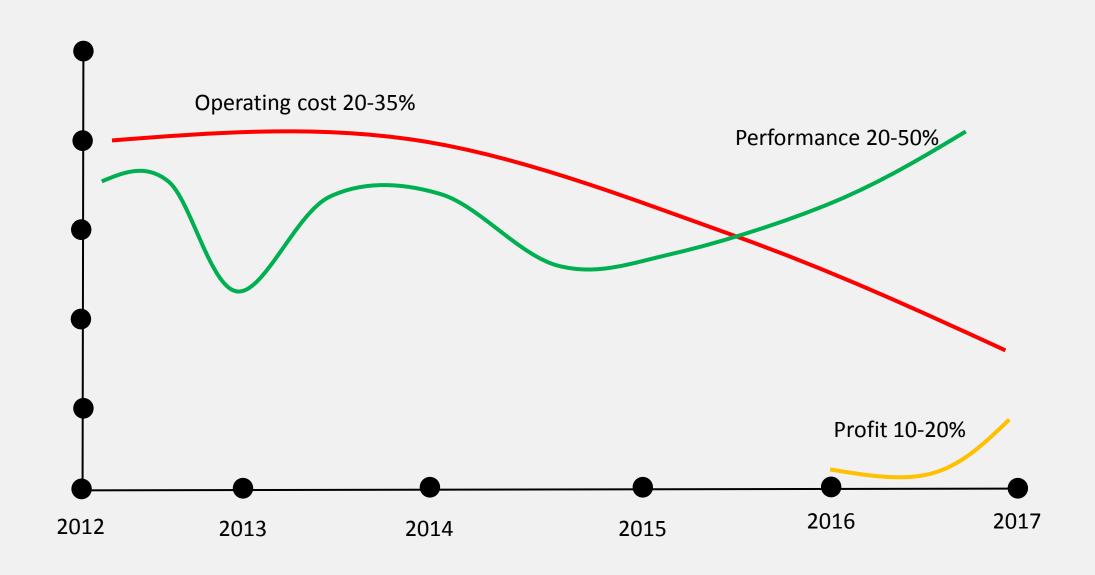


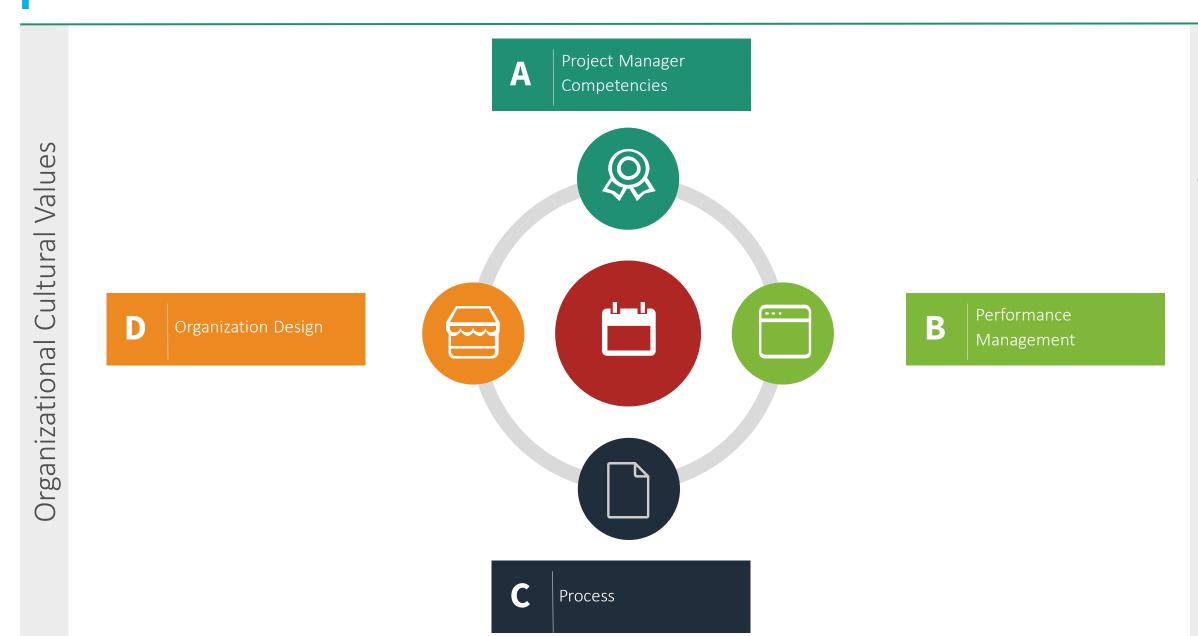
Live Life Fully



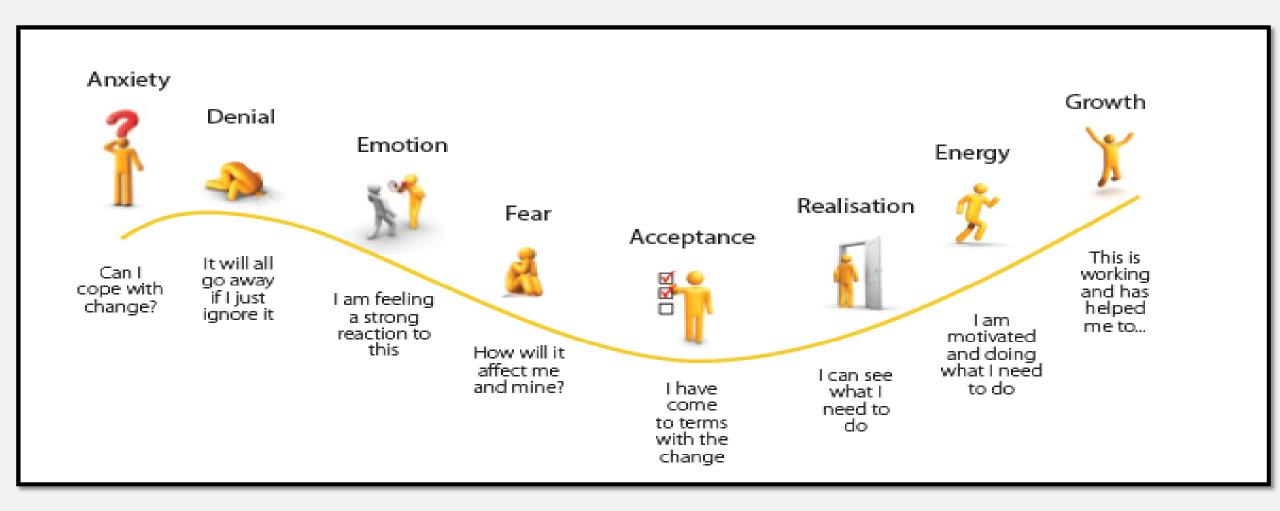
Unleash Your Potential

Summary of the 3 Phases





Conclusion: Lessons Learned



Conclusion: Lessons Learned



Improve of Manpower utilization



Retain High Performing Employees



Reduction of Budget (OPEX-CAPEX)



Continuous Engagement



Return of Critical Knowledge



Continues Evaluation of Origination Culture

"The illiterate of the 21st century will not be those who cannot read and write, but those who cannot learn, unlearn, and relearn."

